

**MEMORANDUM OF UNDERSTANDING**  
**College of International Cooperative Education**  
**Harbin Engineering University, CHINA**

AND

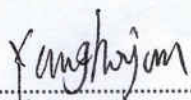
**Universitas Negeri Semarang, INDONESIA**

No. B / 5540 / UN37 / KU.01.02 / 2025

Individually a party and collectively parties to this Memorandum.

The parties believe that:

1. Mutual benefit can be derived from scholarly interaction, cultural interchange, co-operative research and other forms of academic collaboration;
2. The parties regard the following areas of cooperation as desirable and feasible:
  - (i) Exchange of students and academic staff members;
  - (ii) Development of study programmes;
  - (iii) Collaborative research and possible exchange of academic papers;
  - (iv) Mutual assistance in the preparation of seminars, conferences and workshops;
  - (v) Exchange of academic publication materials or other information;
  - (vi) Co-operation in training projects for specified areas of development;
  - (vii) Opportunities for other forms of co-operation, such as the delivery of award and non-award courses;
3. The terms of specific areas of cooperation shall be further considered and agreed upon in writing by the parties prior to the initiation of any particular activity.
4. Any specific program will be subject to mutual consent, availability of funds and approval of both parties.
5. The parties agree that this Memorandum of Understanding is not a formal legal agreement giving rise to any legal relationship, rights duties or consequences, but it is only a definite expression and record of the purpose of the parties to which the parties are bound in honour only.
6. This Memorandum of Understanding will be effective when both parties have signed this Memorandum and shall remain in force for a period of five years unless it is mutually agreed otherwise.



Name: Yang Houjun

Position: Director of the Office of International Student Affairs

College of International Cooperative Education

Harbin Engineering University, China

Date: 16 April 2025



Name: Prof. Dr. S Martono, M.Si.

Position: Rector

Universitas Negeri Semarang, Indonesia

Date: 16 April 2025